State of the Small Satellite Supply Chain

The industry counted, not estimated: every figure is computed from the open NewSpace Market catalogue and can be checked against the live listing.

1,523	5,409	89	416
COMPANIES	PRODUCTS	COUNTRIES	LAUNCH WINDOWS AHEAD

Data as of 2026-08-02 11:03 UTC. Computed from the NewSpace Market catalogue — counted, not estimated — and checkable against the live listing.

Published by NewSpace Market, the global catalogue of satellite hardware and launch services.

newspacemarket.com/intelligence

1,523 COMPANIES

5,409 PRODUCTS

89 COUNTRIES

416 LAUNCH WINDOWS

413 UNIVERSITY PROGRAMMES

1,172 DATASHEETS

1. Key findings

What the mid-year data says about the industry

- **Geography is widening.** United States leads with 412 companies (27% of the catalogue), yet 89 countries host at least one space company. The long tail — from Kazakhstan to Ecuador — is where the fastest programme growth is happening.
- **Satellite Platforms is the largest hardware segment** (819 products), ahead of Communications (724) and Ground Segment (663) — the market keeps rewarding whoever moves data, not just satellites.
- **Procurement is still opaque.** Published list prices exist for only a small share of catalogued hardware, and supplier-stated lead times run from stock to five years, with a median of six months. Component-level medians are tabulated below, each with the number of products it rests on: published prices exist for barely one product in fifty, so those medians are an indication, not a market rate. Lead times are the fuller series — we are not aware of another public source that tracks procurement times for space components.
- **Launch access keeps normalising.** Published rideshare pricing starts at $7,000/kg to SSO, with 43 launch windows in the next 90 days, of which 1 is announced as a rideshare mission by name — spare capacity on the others is negotiated with the provider rather than published. List rates for smallsat rideshare have been slowly rising even as bulk capacity gets cheaper.

2. Companies by country

top 15 of 89 countries

🇺🇸 United States	412
🇨🇳 China	104
🇮🇳 India	98
🇬🇧 United Kingdom	73
🇩🇪 Germany	71
🇯🇵 Japan	59
🇫🇷 France	48
🇪🇸 Spain	45
🇨🇦 Canada	44
🇷🇺 Russia	42
🇮🇹 Italy	40
🇦🇺 Australia	35

🇰🇷 South Korea	31
🇵🇱 Poland	22
🇮🇱 Israel	19

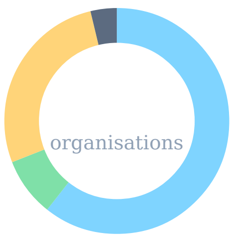
3. Products by category

top 12 hardware & service segments

Satellite Platforms	819
Communications	724
Ground Segment	663
Propulsion	461
ADCS & Navigation	431
Software & Services	367
Payloads & Instruments	344
Structures & Mechani…	285
Power Systems	268
Microelectronics & Co…	252
OBC & Avionics	248
Launch Vehicles	175

4. Catalogue composition

who makes up the supply chain — including its most under-counted layer, academia. A company can hold more than one capability, so the labelled slices overlap slightly; the grey segment covers service bureaus and profiles not yet classified.



- Manufacturers: **922** (61%)
- Launch providers: **128** (8%)
- Universities & research: **413** (27%)
- Other & unclassified: **60** (4%)

Universities are tracked separately as the demand-side layer most commercial market maps ignore: they buy deployers, subsystems and rideshare in growing volume.

5. Component benchmarks — highlights

medians computed live from catalogued products; blank = insufficient published data (most space hardware is priced on request)

CATEGORY	PRODUCTS	LISTING SOURCES	MEDIAN MASS	MEDIAN LEAD (N)	MEDIAN PRICE (N)
Satellite Platforms	819	409	50 kg	**7.5 mo** (20)	$650,000 (16)
Communications	724	208	0.65 kg	**6 mo** (48)	$2,390 (14)
Ground Segment	663	229	2.9 kg	**9 mo** (122)	$9,790 (5)

Propulsion	461	132	1.5 kg	**10 mo** (83)	–
ADCS & Navigation	431	104	0.3 kg	**3.7 mo** (49)	$6,000 (9)
Software & Services	367	222	–	**–**	$299 (3)
Payloads & Instruments	344	180	1.3 kg	**6 mo** (25)	$3,600 (5)
Structures & Mechanisms	285	96	0.58 kg	**6 mo** (38)	–

Lead-time medians (highlighted) are drawn from the 521 products whose suppliers state a delivery time — about 10% of the catalogue. We know of no other public source that tracks procurement times for space components at all; that also means these figures are indicative, not a market average. All 17 category benchmarks →

6. Launch economics

published prices only — every figure carries a source and an as-of date

PROVIDER	OFFER	PUBLISHED PRICE	AS OF
SpaceX	Rideshare — 2026 launches	**$7,000/kg**	2026-08
SpaceX	Rideshare — 2027 launches	**$7,500/kg**	2026-08
CAS Space	Kinetica-2 — dedicated launch	**$4,443/kg**	2026-04
Innospace	HANBIT-Micro — dedicated small launch	**$28,000/kg**	2026-03
Rocket Lab	Electron — dedicated small launch	**$7,500,000/launch**	2024-11
Rocket Lab	Neutron — medium launch	**$55,000,000/launch**	2024-11
Galactic Energy	Ceres-1 — dedicated small launch	**$4,000,000/launch**	2020-03
Rocket Factory Augsburg	RFA One — dedicated small launch	**$3,240,000/launch**	2021-02

43 launch windows are scheduled in the next 90 days; 1 of them is announced as a rideshare mission. No public manifest states whether the rest have room for a secondary payload — that is a question for the provider or a broker. Sources, price history and the live window list: Launch Price Index →

7. Cite this report

This report is rebuilt from the live catalogue each time it loads, so quote it with the date you read it — the figures move as companies and products are added.

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NewSpace Market Intelligence (2026). State of the Small Satellite Supply Chain – 2026 Mid-Year Edition. Figures as of 2 August 2026. https://newspacemarket.com/intelligence/report-2026/
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