

State of the Small Satellite Supply Chain

The industry counted, not estimated: every figure is computed from the open NewSpace Market catalogue and can be checked against the live listing.

1,505

COMPANIES

6,190

PRODUCTS

89

COUNTRIES

363

LAUNCH WINDOWS AHEAD

Data as of 2026-09-01 01:17 UTC. Computed from the NewSpace Market catalogue — counted, not estimated — and checkable against the live listing.

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LAUNCH WINDOWS

391

UNIVERSITY PROGRAMMES

2,453

DATASHEETS

1. Key findings

What the mid-year data says about the industry

- **Geography is widening.** United States leads with 412 companies (27% of the catalogue), yet 89 countries host at least one space company. The long tail — from Kazakhstan to Ecuador — is where the fastest programme growth is happening.
- **Ground Segment is the largest hardware segment** (1014 products), ahead of Satellite Platforms (747) and Communications (680) — the market keeps rewarding whoever moves data, not just satellites.
- **Procurement is still opaque.** Published list prices exist for only a small share of catalogued hardware, and supplier-stated lead times run from stock to five years, with a median of six months. Component-level medians are tabulated below, each with the number of products it rests on: published prices exist for barely one product in fifty, so those medians are an indication, not a market rate. Lead times are the fuller series — we are not aware of another public source that tracks procurement times for space components.
- **Launch access keeps normalising.** Published rideshare pricing starts at \$7,000/kg to SSO, with 30 launch windows in the next 90 days, of which 2 is announced as a rideshare mission by name — spare capacity on the others is negotiated with the provider rather than published. List rates for smallsat rideshare have been slowly rising even as bulk capacity gets cheaper.

2. Companies by country

top 15 of 89 countries

 United States		412
 China		103
 India		94
 Germany		75
 United Kingdom		74
 Japan		54
 France		50
 Canada		45
 Spain		42
 Italy		41
 Russia		38
 Australia		35

 South Korea		30
 Poland		21
 Singapore		19

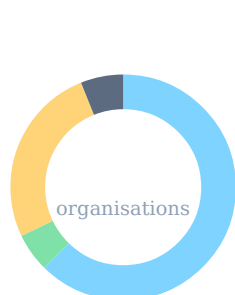
3. Products by category

top 12 hardware & service segments

Ground Segment		1014
Satellite Platforms		747
Communications		680
Propulsion		484
ADCS & Navigation		449
Software & Services		446
Payloads & Instruments		384
Structures & Mechani...		355
Microelectronics & Co...		342
Power Systems		325
OBC & Avionics		284
Launch Vehicles		191

4. Catalogue composition

who makes up the supply chain — including its most under-counted layer, academia. A company can hold more than one capability, so the labelled slices overlap slightly; the grey segment covers service bureaus and profiles not yet classified.



-  Manufacturers: **936** (62%)
-  Launch providers: **84** (6%)
-  Universities & research: **391** (26%)
-  Other & unclassified: **94** (6%)

Universities are tracked separately as the demand-side layer most commercial market maps ignore: they buy deployers, subsystems and rideshare in growing volume.

5. Component benchmarks — highlights

medians computed live from catalogued products; blank = insufficient published data (most space hardware is priced on request)

CATEGORY	PRODUCTS	LISTING SOURCES	MEDIAN MASS	MEDIAN LEAD (N)	MEDIAN PRICE (N)
Ground Segment	1014	288	3.41 kg	9 mo (131)	\$425 (19)
Satellite Platforms	747	344	50 kg	7.5 mo (20)	\$650,000 (17)
Communications	680	183	0.5 kg	4 mo (59)	\$2,390 (14)

Propulsion	484	127	2 kg	10 mo (83)	\$6,500 (15)
ADCS & Navigation	449	112	0.3 kg	3 mo (49)	\$6,000 (13)
Software & Services	446	249	—	—	\$299 (3)
Payloads & Instruments	384	184	0.9 kg	4.5 mo (26)	\$2,425 (8)
Structures & Mechanisms	355	102	0.48 kg	6 mo (39)	\$495 (16)

Lead-time medians (highlighted) are drawn from the 536 products whose suppliers state a delivery time — about 9% of the catalogue. We know of no other public source that tracks procurement times for space components at all; that also means these figures are indicative, not a market average. All 17 category benchmarks →

6. Launch economics

published prices only — every figure carries a source and an as-of date

PROVIDER	OFFER	PUBLISHED PRICE	AS OF
SpaceX	Rideshare — 2026 launches	\$7,000/kg	2026-08
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CAS Space	Kinetica-2 — dedicated launch	\$4,443/kg	2026-04
Innospace	HANBIT-Micro — dedicated small launch	\$28,000/kg	2026-03
Rocket Lab	Electron — dedicated small launch	\$7,500,000/launch	2024-11
Rocket Lab	Neutron — medium launch	\$55,000,000/launch	2024-11
Galactic Energy	Ceres-1 — dedicated small launch	\$4,000,000/launch	2020-03
Rocket Factory Augsburg	RFA One — dedicated small launch	\$3,240,000/launch	2021-02

30 launch windows are scheduled in the next 90 days; 2 of them is announced as a rideshare mission. No public manifest states whether the rest have room for a secondary payload — that is a question for the provider or a broker. Sources, price history and the live window list: [Launch Price Index](#) →

7. Cite this report

This report is rebuilt from the live catalogue each time it loads, so quote it with the date you read it — the figures move as companies and products are added.

NewSpace Market Intelligence (2026). State of the Small Satellite Supply Chain – 2026 Mid-Year Edition. Figures as of 1 September 2026. <https://newspacemarket.com/intelligence/report-2026/>

Method & license. Figures are counted from catalogue records — no extrapolation or survey weighting; coverage grows daily, so all numbers are lower bounds on the real market. Prices are supplier-published list prices (USD-converted at fixed rates); lead times are parsed from supplier-stated availability; launch prices include only officially published figures with sources. Figures are recomputed hourly and whenever the catalogue changes; launch-window blocks refresh every six hours. License CC BY 4.0 — reuse freely with attribution.

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Corrections and data questions: info@newspacemarket.com